



**APPA** Leadership in Educational Facilities



# CHALLENGES OF OPERATIONAL TECHNOLOGY

IN FACILITIES OPERATIONS

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AVP for Administration  
Penn State University

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## AGENDA

A few slides of what we will be covering today.

- 1**  **About Me**  
Information about the instructor and a little background on how we got here.
- 2**  **Operational Technology**  
A description of OT and why it's important in today's facilities.

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## OPERATIONAL TECHNOLOGY

### AVP for Administration

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#### About The Instructor

I'm currently the Assistant Vice President for Administration at Penn State University in the Office of the Physical Plant. Prior to joining OPP I worked in the department of Cybersecurity and managed several different teams; Operational Technology, Security Operations, Risk Management, and Identity Business Services. I've been in several academic and research technology roles during his twenty tenure in Higher Education.

*Thomas Rodgers*  
**THOMAS RODGERS**

 **PennState**

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# OPERATIONAL

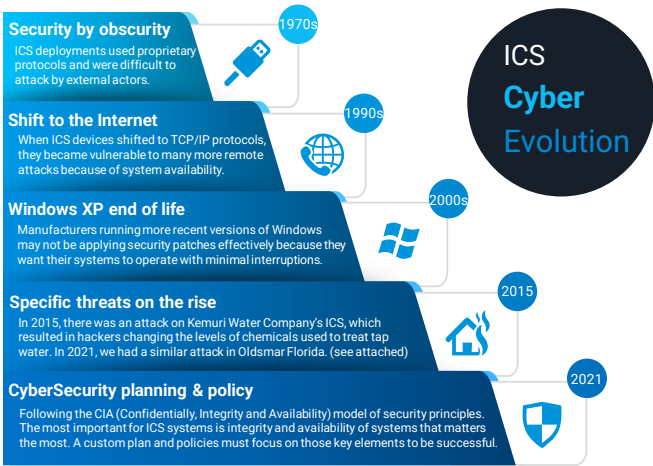


# TECHNOLOGY

Operational technology (OT) is hardware and software that detects or causes a change, through the direct monitoring and/or control of industrial equipment, assets, processes and events. The term has become established to demonstrate the technological and functional differences between traditional information technology (IT) systems and industrial control systems environment, the so-called "IT in the non-carpeted areas".



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## Industrial Control Systems

An ICS is any device, instrumentation, and associated software and networks used to operate or automate industrial processes. Industrial control systems are critical infrastructure such as energy, communications, and transportation. Many of these systems connect to sensors and other devices over the internet—the industrial Internet of things (IIoT), which increases the ICS attack surface.

As ICS evolves security risk increases!

Sources:  
NIST 800-82  
SANS Institute

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# AVAILABILITY INTEGRITY CONFIDENTIALITY

In the CIA Triad of security models, we need to make adjustments for ICS, SCADA and IoT systems. Availability becomes the most important component of the model.

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Hacker Changed Chemical Level in Florida City's Water System - WSJ

U.S.

## Hacker Changed Chemical Level in Florida City's Water System

Public wasn't in danger, Pinellas County sheriff says; investigation has been launched



A digital forensics unit is trying to find out how the breach at a water-treatment plant occurred and who is responsible, Pinellas County Sheriff Bob Gualtieri said.

PHOTO: WTSP

By *Arian Campo-Flores*

Updated Feb. 8, 2021 7:50 pm ET

A water-treatment plant in Oldsmar, Fla., was hacked, and the intruder briefly increase the amount of lye used to treat water to a dangerous level, authorities said Monday.

A plant operator noticed the alteration Friday and immediately reversed it, avoiding adverse effects on the city's water supply. But the breach highlights the exposure of utilities to cyberattacks.

### Vulnerabilities Allowed Researchers to Remotely Lock and Unlock Doors

Security researchers found several vulnerabilities that allowed them to take remote control of Internet-connected devices that control door locks.

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## Ukraine Power Grid Cyberattacks

by Gabor on May 17, 2022



### Introduction

This post is about the 2015, 2016 and 2022 cyberattacks on the energy supply infrastructure in Ukraine. In 2015, the attack of the GRU-sponsored Sandworm hacking team left hundreds of thousands of consumers without power for hours and raised alarms over the security of critical infrastructure worldwide. In 2016 and 2022, two incidents happened again when Sandworm tried to disrupt the power supply in Ukraine.

This article briefly explains the three hacking attempts, the attacker's motivation, and how the intrusions contributed to the cybersecurity of similar environments.

### Target Hackers Broke in Via HVAC Company

February 5, 2014

268 Comments

Last week, **Target** told reporters at *The Wall Street Journal* and *Reuters* that the initial intrusion into its systems was traced back to network credentials that were stolen from a third party vendor. Sources now tell KrebsOnSecurity that the vendor in question was a refrigeration, heating and air conditioning subcontractor that has worked at a number of locations at Target and other top retailers.

Sources close to the investigation said the attackers first broke into the retailer's network on Nov. 15, 2013 using network credentials stolen from **Fazio Mechanical Services**, a Sharpsburg, Penn.-based provider of refrigeration and HVAC systems.



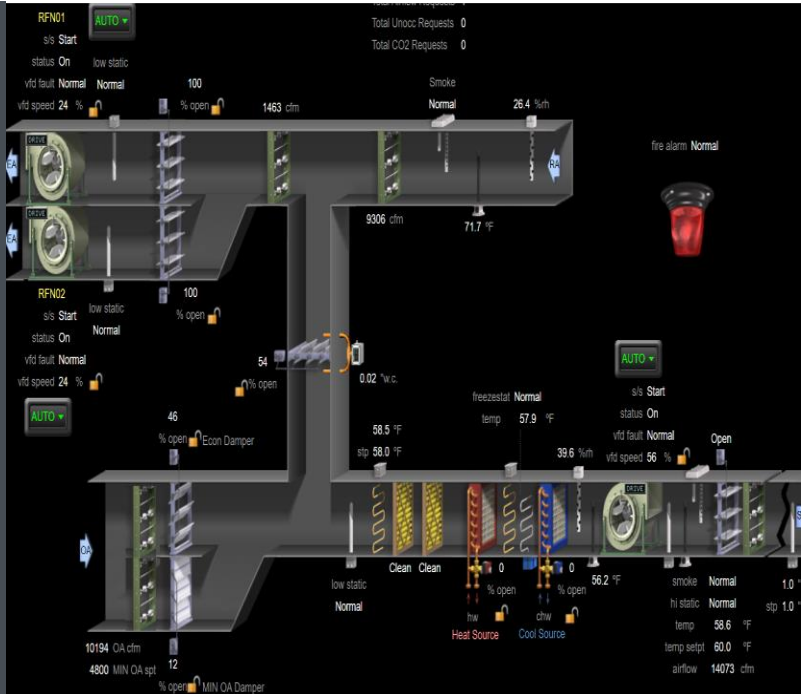
**Fazio** president **Ross Fazio** confirmed that the U.S. Secret Service visited his company's offices in connection with the Target investigation, but said he was not present when the visit occurred. Fazio Vice President **Daniel Mitsch** declined to answer questions about the visit. According to the company's homepage, Fazio Mechanical also has done refrigeration and HVAC projects for specific Trader Joe's, Whole Foods and B.J.'s Wholesale Club locations in Pennsylvania, Maryland, Ohio, Virginia and West Virginia.

Target spokeswoman **Molly Snyder** said the company had no additional information to share, citing a "very active and ongoing investigation."

## The EVOLUTION WILL CONTINUE

As you can see, we came from systems that only had internal threats as a risk factor, to systems that have external & internal threats. As actors become more sophisticated, we need to have incident response and risk mitigation plans in place.

Many security experts see a new wave of destructive attacks targeting ICS and want critical infrastructure owners to urgently update the security of their operational technology networks.



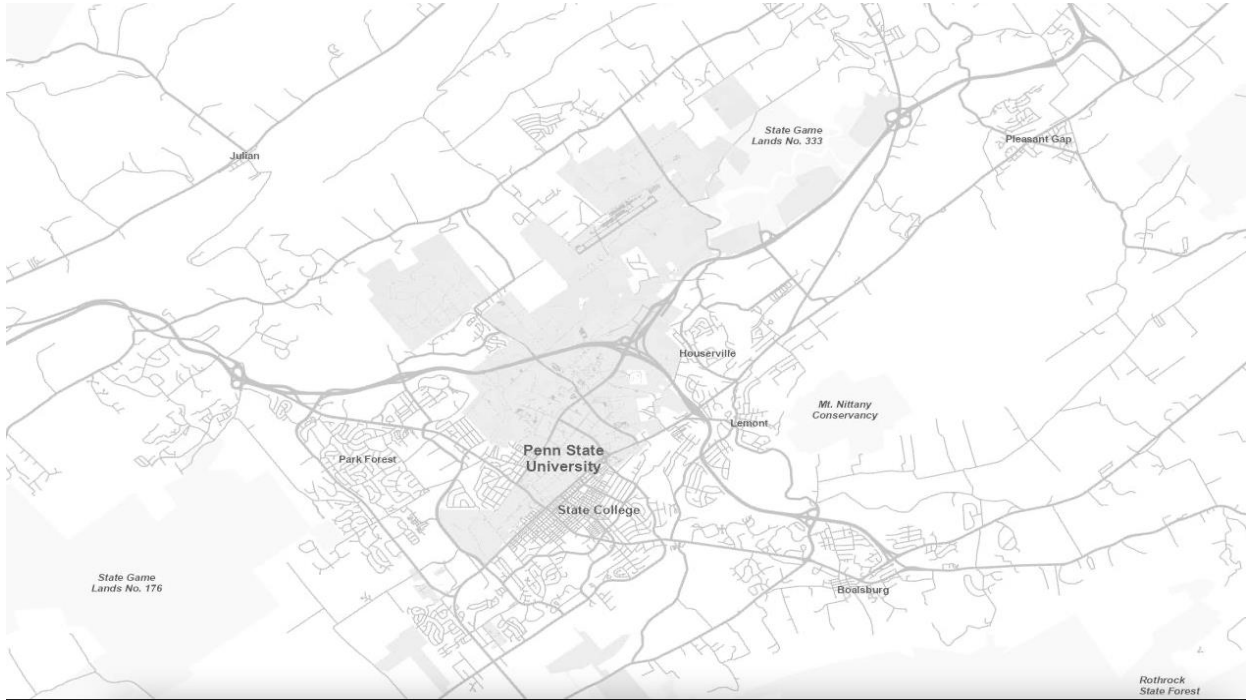
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## NETWORK SECURITY

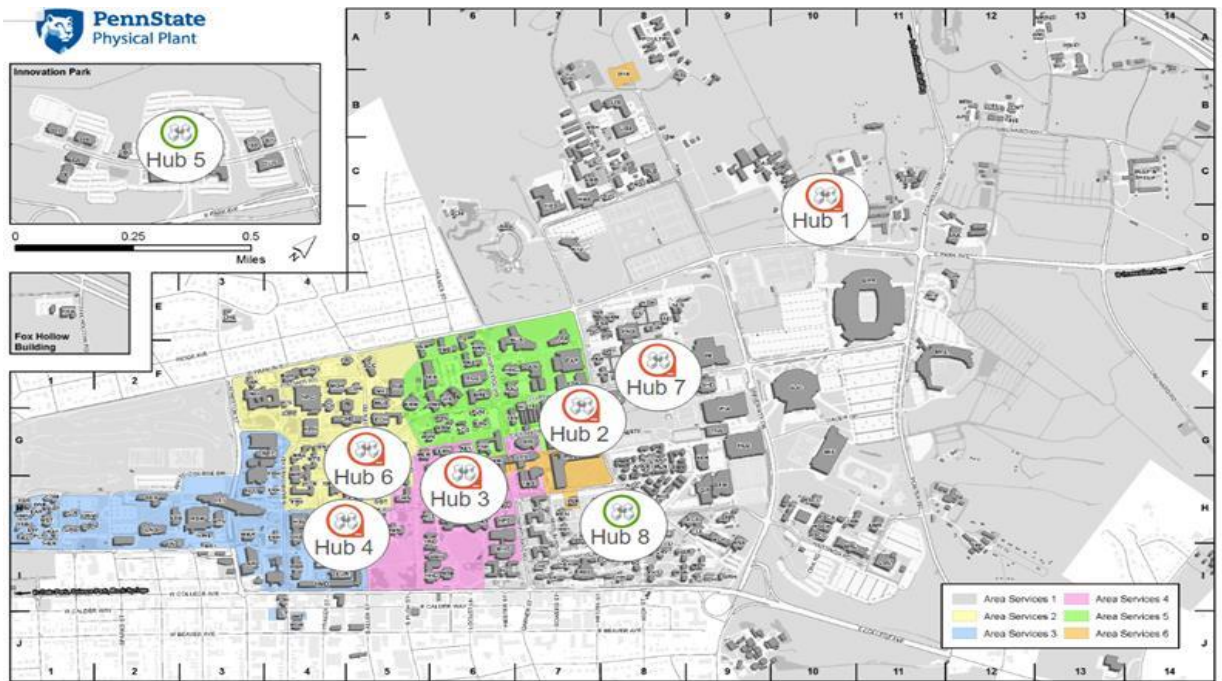
Property and facilities is very similar on how we should manage our digital environment. Many of the same principals apply in Cybersecurity!



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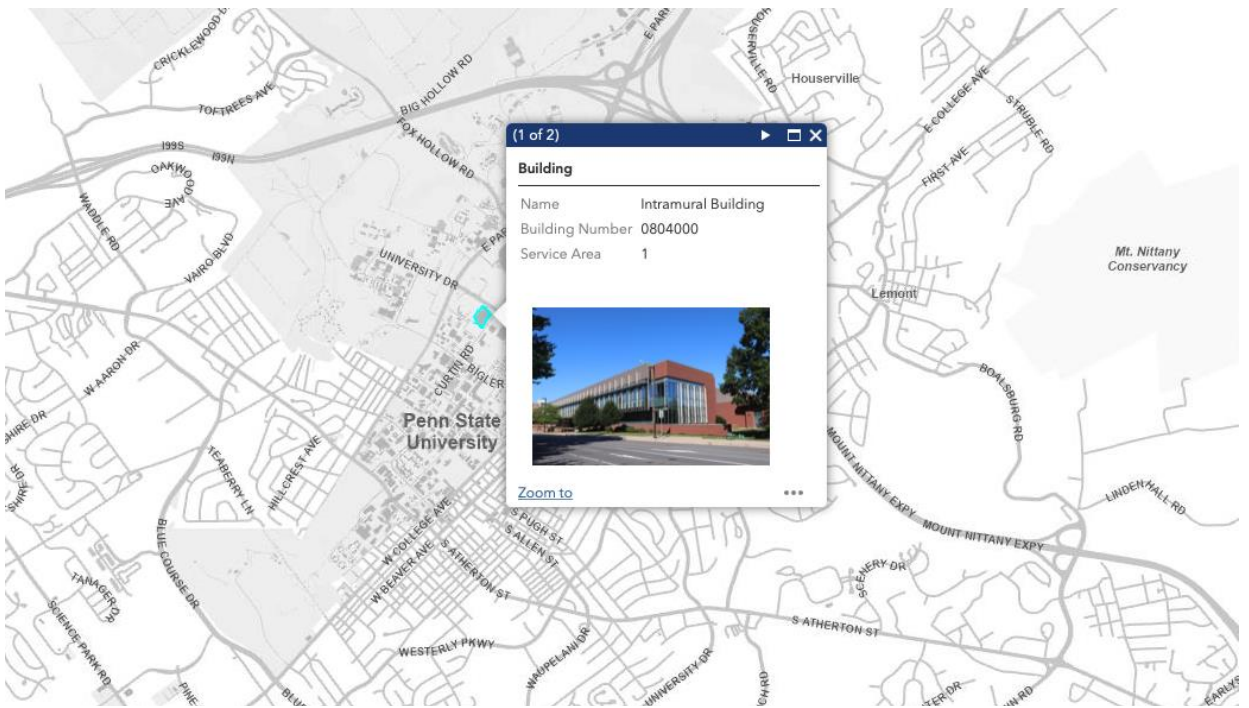
# INVENTORY MANAGEMENT

For any modern organization, it's not possible to create a robust cybersecurity program without having an efficient ITAM solution. There are just too many tools and services to keep track of...

Reduce Mean Time to Inventory	Software Asset Management
Hardware Asset Management	Early Security Threat Detection
Data Traceability	Cloud Asset Management
Mobile Device Management	Cost Optimization

Use Page Number ◀ 128 ▶

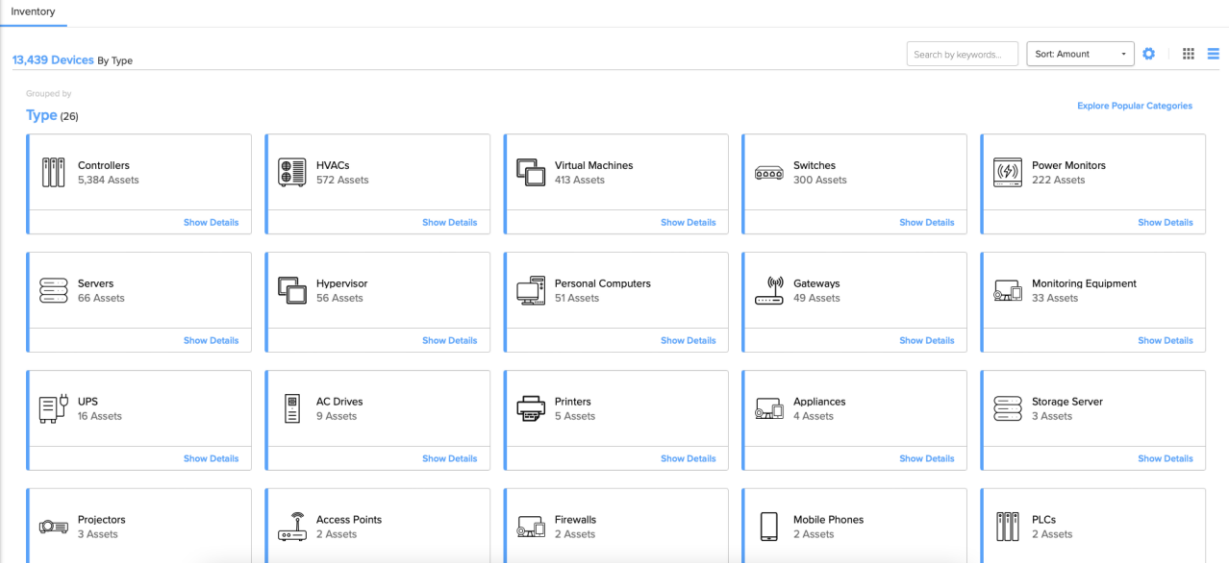
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## Look At The INVENTORY



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## IDENTITY ACCESS MANAGEMENT

Identity and access management is a specialty discipline within cybersecurity designed to ensure only the right people can access the appropriate data and resources – at the right times and for the right reasons.

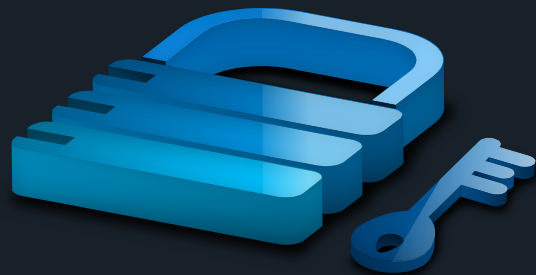
Provisioning



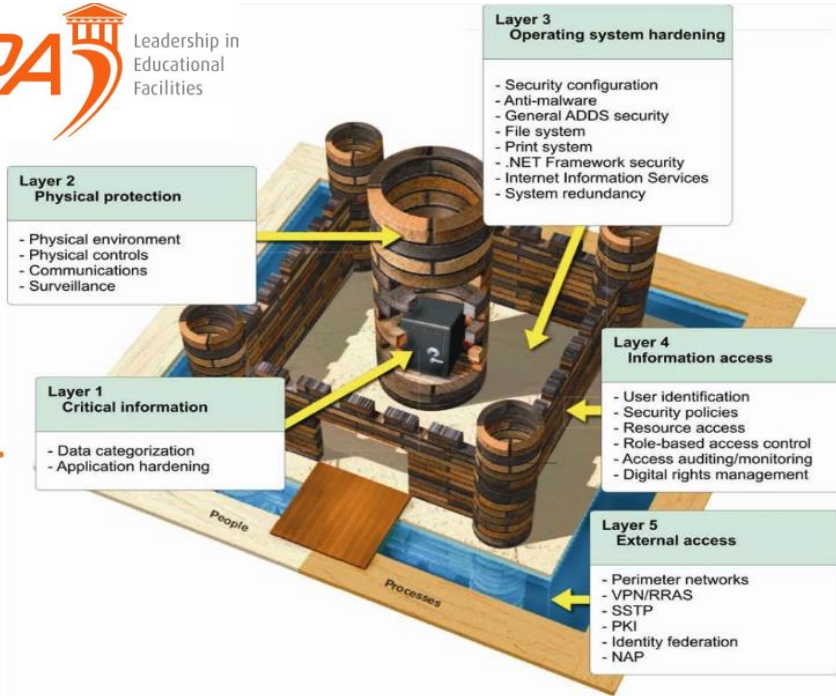
Multifactor Authentication (2FA)



Deprovisioning



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State Digital Identity Management Center

Thomas A Rodgers  
tar25 | Standard

Account Overview

Quick Actions

- RESET PASSWORD
- VIEW DIRECTORY ENTRY

Services

Blocked	No	Workday Employment	Active
Auth	Standard	Hershey Employment	No
EAD	Yes	Email	Yes
Directory	Yes	O365 Mail	Yes
2FA	Enrolled (3)	O365 Apps	Yes
FERPA	Yes	PASS	Yes
		Web	No

Details

User ID	tar25	Created Date	Jul 5, 2007, 6:06:56 AM
PSU ID		Last Modified	Jun 14, 2022, 6:35:22 AM
Account Type	Standard	Last Sign Date	Nov 14, 2013, 9:10:27 AM
Status	Active	Internal Person ID	
Campus Association	University Park	Confidentiality Hold	--

Affiliations

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# VISIBILITY

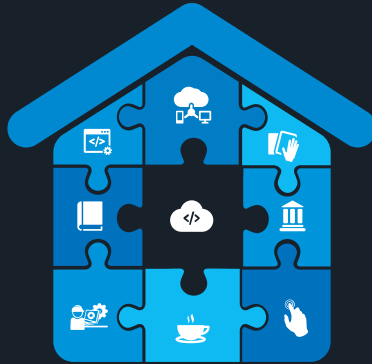
The purpose of an intrusion detection system (IDS) is to monitor systems and/or network for malicious activity and/or violations of defined policies. An IDS can be hardware or a software application. A security information and event management (SIEM) system typically monitors and collects the information, which alerts the administrator to take appropriate action.

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# PATCHING & VULNERABILITY MANAGEMENT

The terms patch management and vulnerability management are often used interchangeably, albeit with different meanings. While patch management and vulnerability management have a compatible relationship, they are distinct processes with different goals. Patch management focuses on applying software updates to correct specific flaws or enrich the application feature sets. In contrast, vulnerability management is a much broader process that incorporates the discovery and remediation of risks of all kinds.



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PennState Overview Vulnerabilities ATOS Unsupported OSs Agents Network Perimeter Cloud IAM Incidents Risk Resources

### Unit Security Dashboard

Show Filters

#### All Known Critical and High Vulnerabilities

Focus on your 'Overdue' vulnerabilities first, then your 'Overdue within 7 Days' view. This view is simply a consolidated view of all vulnerabilities regardless of whether they are overdue or not. Your score/rank are not impacted by these vulnerabilities unless the 'Days Overdue' is >0.

Note that the vulnerability data below only updates once per day. Due to the timing of agent scans it may take up to 48 hours for a remediated vulnerability to be reflected on the dashboard. Scheduling a second agent scan via [vulnscanning@psu.edu](mailto:vulnscanning@psu.edu) with any questions.

Handy links: [Request immediate removal of vulnerabilities on decommissioned host](#) | [Report a false positive](#) | [Request an exception](#) | [Vulnerability Management ServiceNow Knowledge Base](#) | [Additional information on vuln](#)

Risk	Type	Count	Risk %
1 Oracle Java SE Multiple Vulnerabilities (July 2022 CPU)	Vulnerability	65	8.45%
2 CentOS 7 : kernel (CESA-2022-5232)	Vulnerability	53	6.25%
3 VMware Tools 11.x / 12.x < 12.1.0 Privilege Escalation (VMSA-2022-0024)	Vulnerability	74	4.86%
4 Modbus/TCP Coil Access	Vulnerability	68	4.81%
5 KB5016683: Windows Server 2012 R2 Security Update (August 2022)	Vulnerability	27	3.56%
6 Debian DSA-5173-1 : linux - security update	Vulnerability	18	3.16%
7 Debian DSA-5169-1 : openssl - security update	Vulnerability	18	2.53%

« Prev 1 2 3 4 5 6 7 8 9 10 Next »

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## WE WERE TARGETED!

Incident response (IR) is a set of information security policies and procedures that you can use to identify, contain, and eliminate cyberattacks. The goal of incident response is to enable an organization to quickly detect and halt attacks, minimizing damage and preventing future attacks of the same type.

- Forensic Data
- Automation
- Disaster Recovery

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## POLICIES & STANDARDS

Office of Information Security

[REPORT AN INCIDENT](#)

### University Policies



#### AD95: Information Assurance and IT Security

To establish an institution-wide security program designed to ensure the confidentiality, integrity, and availability of The Pennsylvania State University's ("Penn State" or "the University") information assets from unauthorized access, loss, alteration, or damage while supporting the open, information-sharing needs of our academic culture.

#### AD96: Acceptable Use of University Information Resources

To establish and define the "acceptable use" of The Pennsylvania State University ("Penn State" or "University") electronic resources, including, but not limited to, computer facilities and services, computers, networks, electronic mail services, and electronic information and data, and video and voice services, to support the educational, research and service missions of the University.

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# WHAT IS THE MOST IMPORTANT THING I CAN DO RIGHT NOW?



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## WHAT IS PHISHING?

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### THEFT BY FAMILIARITY

Phishing is an attempt to steal your personal information  
By posing as **someone you know or trust**

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### TOP CYBERATTACK VECTOR

Of all attack vectors, **phishing** remains the most commonly exploited, and accounts for **90%** of all **successful** cyberattacks worldwide. Over the last year, there has been a 400% increase in phishing attacks!

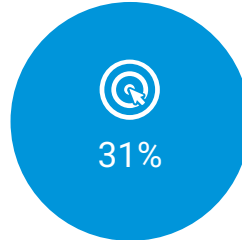
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HOW MANY HAVE BEEN REELED IN?

**PHISHING IS EFFECTIVE**

Average cost of a data breach in 2021 to an institution at our scale.



DUO saw that an average of 31% of people click the phishing links. They also saw that 17% of users enter their credentials into the phishing site



Number of phishing attempts reported by Sonicwall from Jan - Sept 2021

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Penn State:  
**Big Pond**  
Bigger Phishes

Penn State remains one of the most highly targeted universities in the Big Ten

**850,000**  
Average daily malicious emails blocked by Microsoft O365

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## “ HOW DO I KNOW IT’S A PHISH? ”

### Style

Does the writing style match the sender?

### Action

Is the sender asking you to visit a site you don't recognize?

### Grammar

Are there spelling or grammar errors, or missing words?

### Email

Do you recognize the sender, and does the email address match?

### Links

Sometimes, you can hover over links within emails to see where they're really going. Microsoft Office 365 helps protect us with Safe Links.

[DON'T CLICK IF YOU AREN'T SURE!](#)



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## Penn State Students Self-Phishing Campaign 2018



93,593  
emails sent







34,001 (36.32%)  
users clicked



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OK, I FELL FOR IT  
**“ NOW WHAT? ”**

Passwords	PSU IT	Use Caution	Delete
 <p>Change <b>ALL</b> your passwords, and don't use the same one for accounts.</p>	 <p>There's no shame in contacting us! Call immediately to limit our risk.</p>	 <p>In the future, if an email seems suspicious call the sender or email them directly.</p>	 <p>Don't "test" the email. If you click, it may already be too late. Just delete!</p>

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