




**Enhancing School Safety with Facilities Management**  
Without Building Prisons & Arming Staff

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Arizona State University

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**Presenter Introduction**

- Your Presenter:
  - Senior Architect, Team Labz, Office of the University Architect, Arizona State University
  - Faculty, Herberger Institute for Design and the Arts
  - Nationally Recognized Author of *The Complete Facilities Manager*



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**AIA Continuing Education Credit**

- Credit(s) earned on completion of this course will be reported to American Institute of Architects (AIA) Continuing Education Session (CES) for AIA members.
- Certificates of Completion for both AIA members and non-AIA members are available upon request.



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### AIA Continuing Education Credit (cont.)

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### Course Description

- Between 2000 – 2021 , the US experienced 433 victims, including 183 dead in school shootings. After such incidents rhetoric focuses on fortifying schools / arming faculty, both carry exorbitant costs / risks for students on campuses. Turning a school into the Pentagon is not the answer. Research suggests there are effective safer options such as selected K-9s on campus, panic button apps, Counselor SROs, and more. This presentation explores some of those options.

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### Learning Objectives

- Learning objectives
  - Arming teachers and staff is not the solution
  - Learning is not accomplished well in a prison like environment
  - Look to new ideas
    - Be creative

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### Presentation Introduction

- What event(s) marked your life?
- On school campuses – Security is always First
  - Not just active shooter, however most think of 1<sup>st</sup>
  - Considerations for Security
    - Threat assessments for campuses
    - Activities profile of potential assailants
    - (Onion) Layered security system for campuses/buildings
    - 8'-0" perimeter security fencing about the same cost as 6'-0" W.I. fencing

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### Presentation Introduction (cont.)

- Considerations for Security (cont.)
  - Single point entry after school day start
    - Should be through administration area
      - » Not self sign in, best to use collateral
  - Entry through a sally port
  - Panic button, call and / or active lock down
  - Break / bullet resistive glass next to all entry points
  - Arming Teachers / staff – NO!!!!
  - Think learning environment – Not prison!!

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### Realizations

- No one answer can solve all these potential situations
  - Many other components working in harmony are required
- For active shooter, a single event cannot provide the data needed, however we have others that can help
  - Sandy Hook, Columbine, Virginia Tech
- Types of shooters / shootings
- Tool #1 – Run, Hide, Fight (Houston, TX) on You Tube

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SCHOOL

### The Sandy Hook Tragedy, Recorded Events

- The entry, Shooter's Breach:



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SCHOOL

### The Sandy Hook Tragedy, Recorded Events

- The School, Typical Classroom Door:



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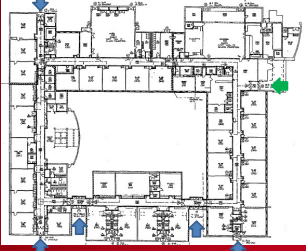
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SCHOOL

### The Sandy Hook Tragedy, Recorded Events

- The School, Floor Plan:



This school is secured!!

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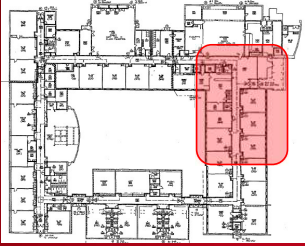
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S C H O O L

## The Sandy Hook Tragedy, Recorded Events

- The School, Shooter's Movements:



This is the area the shooter was in after breaching the school.

This area will be enlarged to the shooter's movements.

13

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S C H O O L

## The Sandy Hook Tragedy, Recorded Events

- The School, Shooter's Movements:



8 shots to enter  
 First two victims shot around here  
 Shooter enters office, sees no one & leaves  
 15 children, 2 adults killed in this room  
 5 children, 2 adults killed, 2 survive in restroom, 9 escaped  
 Shooter's body  
 No shots fired in room

**Total lost 28**

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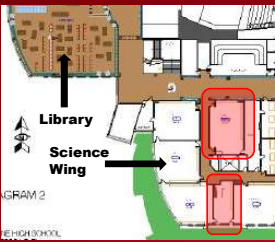
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S C H O O L

## Columbine H.S., Recorded Events

- Columbine, Similarities:



Most events took place in the Library / Cafeteria

Shooters incursion into science wing 11:36 AM – 11:44 AM, 17 minutes after first shot

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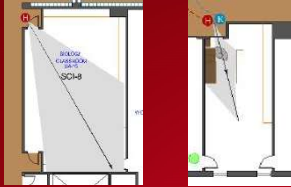
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SCHOOL

### Columbine H.S., Recorded Events

- Columbine, Similarities – Classroom Incursion:
  - Looked through some of the windows of classrooms' locked doors, even making eye contact with students, yet no attempt to enter
  - Behavior directionless
  - Shooting into empty rooms



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SCHOOL

### Virginia Tech, Recorded Events

- Virginia Tech, Similarities – Norris Hall:
  - Norris Hall was laid out as a double loaded corridor, classrooms on both sides of the main circulation path
  - This is a picture of the 2<sup>nd</sup> floor corridor of Norris Hall



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### Virginia Tech, Recorded Events

- Virginia Tech, Similarities – Norris Hall:
  - Shooter's Movements:
    - Chained escape doors shut with bomb threat note
    - Note discovered police not called, violation of policy
    - Shooter noticed wandering hall, even peeking into classrooms
    - Noted as strange, but no calls to police
    - Starts shooting about 9:40 AM

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**Virginia Tech, Recorded Events**

- Virginia Tech, Similarities – Classroom Incursion:



Room 206	First stop 10 killed, 2 injured, 2 unharmed
Room 207	5 killed, 5 survive
Room 211	12 killed, 6 survive
Room 205	Blocked from entry
Room 207	Returned, blocked from re-entry
Room 204	Returned and re-enter
Room 211	2 killed, 6 injured, 8 escaped

**Total lost 33**

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**Virginia Tech, Recorded Events**

- Virginia Tech, Similarities – Norris Hall:

Shooter's Actions to be noted:

- Shooter returned to rooms methodically shooting
- Door were not lockable from inside the classroom
- Total shooting time 10 – 12 minutes
- Ended with shooter's suicide
- Keys for those that survived
  - Barricade
  - Play dead
- Responders to go to gunfire as quickly as possible

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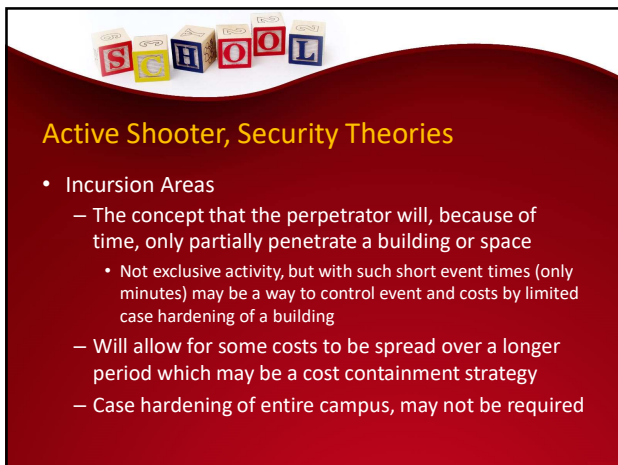
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**Active Shooter, Security Theories**

- Incursion Areas
  - The concept that the perpetrator will, because of time, only partially penetrate a building or space
    - Not exclusive activity, but with such short event times (only minutes) may be a way to control event and costs by limited case hardening of a building
  - Will allow for some costs to be spread over a longer period which may be a cost containment strategy
  - Case hardening of entire campus, may not be required

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### Active Shooter, Security Theories

- Data to Take Note of:
  - Response time is key, most active shooting events are over in minutes
  - Best protection is entrance prohibition, but most shooters are supposed to be on the campus
  - Operations have as much impact on results as facility design
  - Get user and community buy-in

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### Active Shooter, Security Theories

- Data to Take Note of:
  - Vision limiting sally port will be better than a glass type vestibule
  - Panic button system may prove useful when tied into an active system
  - Limiting access in an event, such as a gate, may prove very effective
  - Cameras work best as a forensic tool, not a prevention device

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### School Security, Other Types of Events

- Natural Disasters
- Manmade Disasters
- Hazardous Materials Spills
- Custodial Interference
- Bullying
- Loss of utilities

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### School Security, Prevention Tools

- ERP
  - Plan it, train it, practice it
- Event management
  - Command, Media, Evacuation, Reunification, shelter in place, lockdown, etc.
- After event care and costs
- \$1 prevention saves \$4 is mitigation

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### School Security, Out of the Box

- Roxbury, Massachusetts
- Dogs on Campus
- Panic button app for smart phones (GEOS)
- Florida School District using Counselors in place of Police
- Be creative
- For more info see 4-part article series



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### Questions? Comments?

- This concludes The American Institute of Architects Continuing Education Systems Course

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